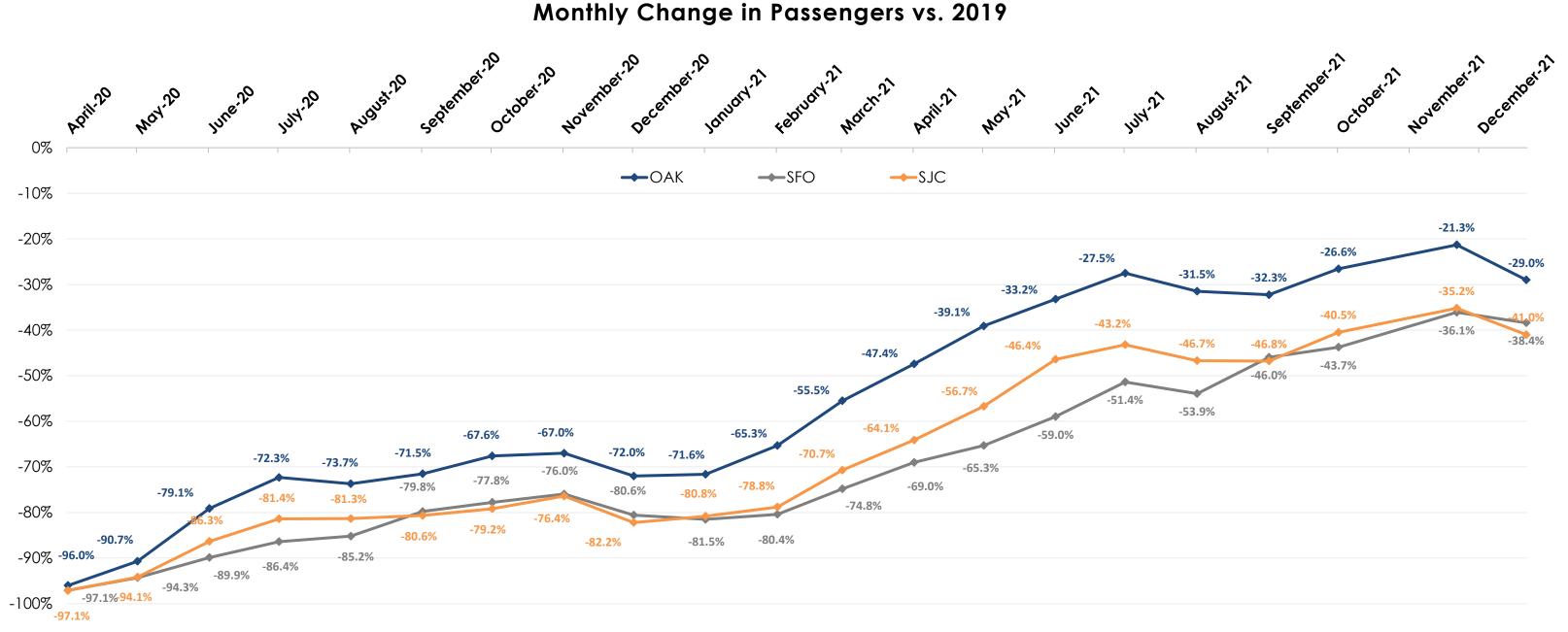


Capturing the Power of the East Bay Routes Americas 2022 – San Antonio

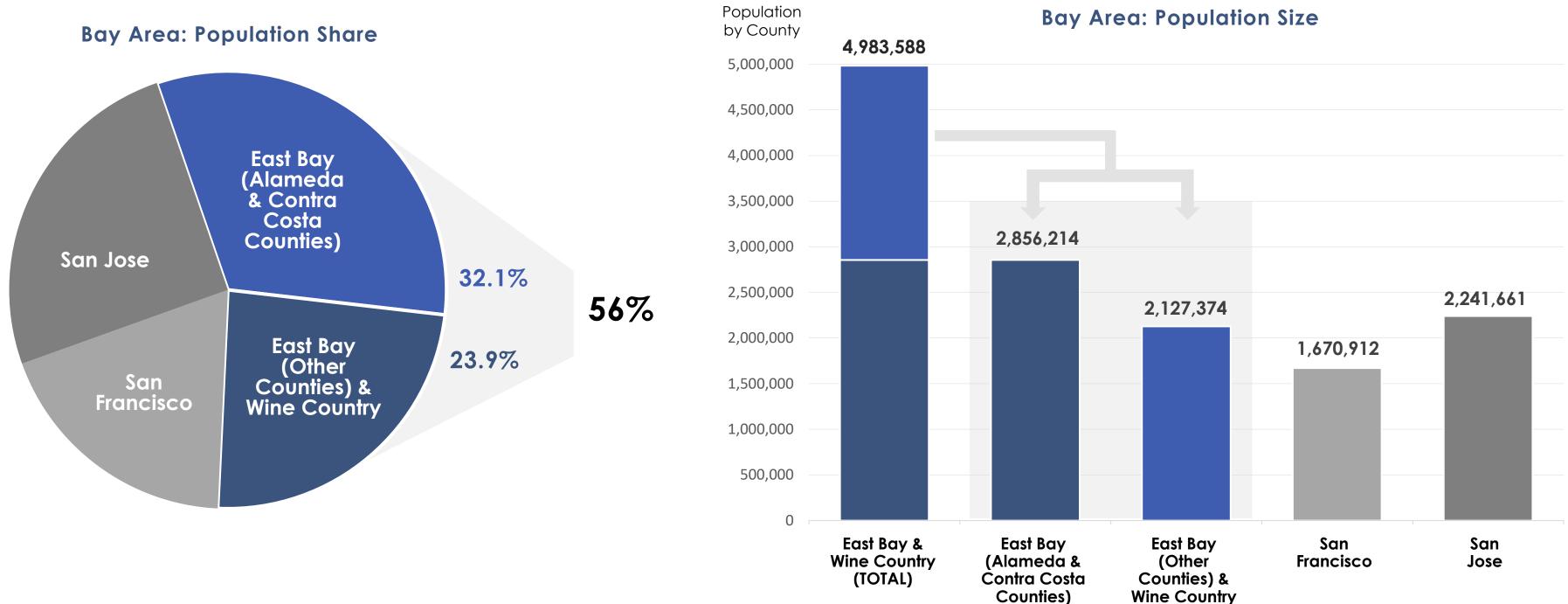
Bay Area traffic recovery favors OAK



Source: 1/ Oakland International Airport; 2/ San Francisco International Airport; 3/ San Jose International; April 2019 - October 2021



San Francisco Bay Area population at a glance

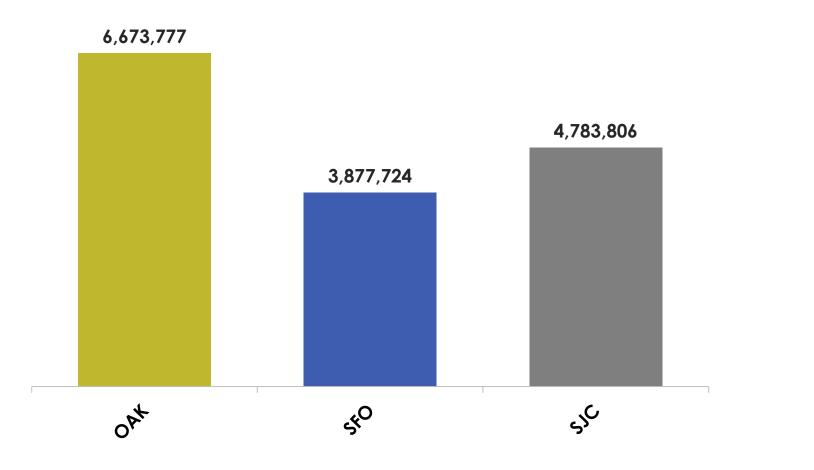




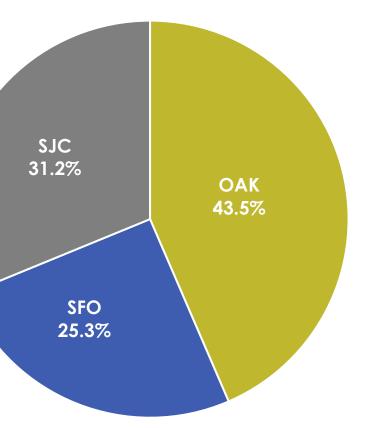
Note: This illustration includes 7 counties (also including San Joaquin county) to derive 5 million inhabitants vs. 4.2 million of 6 counties (ref. previous slide) Source: Woods & Poole, 2020 population (est.)

OAK's catchment has the largest share of Bay Area international demand

Bay Area: International Demand Adjusted to Catchment Area Bay Area: International Demand Share Adjusted to Catchment Area

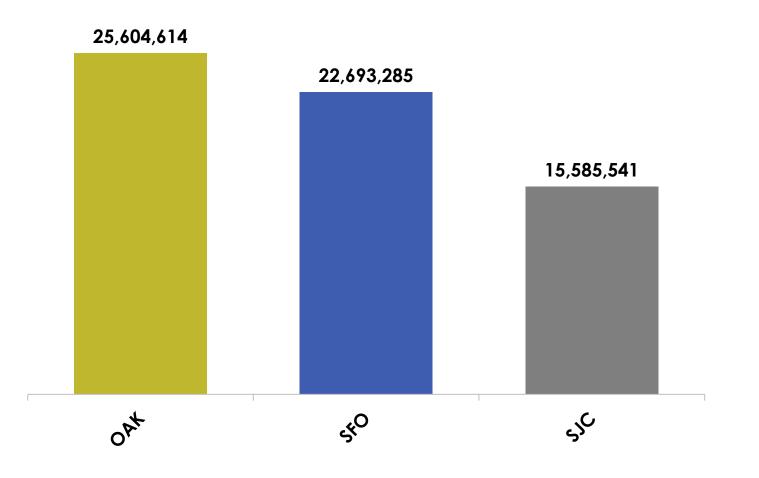






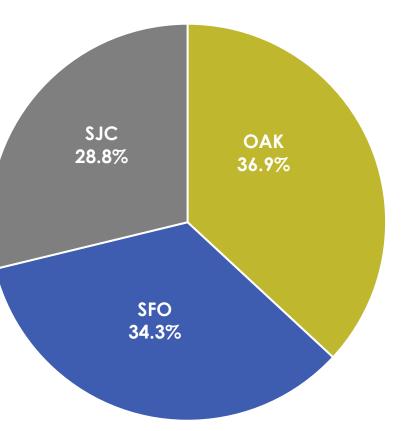
OAK's catchment has the largest share of Bay Area domestic demand

Bay Area: Domestic Demand Adjusted to Catchment Area





Bay Area: Domestic Demand Share Adjusted to Catchment Area



5 out of 10 of the largest **Bay Area employers are** located in the East Bay

- 1. Kaiser
- 2. Sutter Health
- 3. Facebook
- 4. Safeway
- 5. Tesla
- 6. Wells Fargo & Co,
- 7. Genentech
- 8. Salesforce
- 9. Allied Universal
- **10.PG&E**



Source: https://www.bizjournals.com/sanfrancisco/subscriber-only/2021/07/16/largest-bay-area-employers.html?s=print



KAISER PERMANENTE®













Source: https://www.eastbaytimes.com/2020/02/13/square-moves-new-downtown-oakland-offices-hip-uptown-district-tech-jobs-real-estate/

TECH

Twitter: more than 550 Zendesk: 3,570 Workday: 4,565 Pixar: 1,165

FINTECH

Square: 547 Lendup: 250 Marqeta: 563 Mosaic: 171 Intuit - Credit Karma: 1,300

BIOTECH

Biorad: 7,030 Bayer: 1,500 Novartis/ Grifols: 500

HEALTHCARE (Non-Hospital)

Kaiser Permanente: 7,000 Blue Shield: 1,200 Not only is most of the population in the East Bay; so are most of the wealthy households

Bay Area Wealth	Household Income USD150K+
East Bay & Wine Country	312,528
San Francisco	162,492
San Jose	135,461



Note: East Bay encompasses 'East Bay & Wine Country', using 7 counties Source: Woods & Poole, 2020 population and income (est.)

Household Income **USD200k+**

162,860

98,148

119,536



A wave of migration from San Francisco has made Oakland one of the hottest local economies in the country

Downtown Oakland Jobs Current: 80,000 + 20,000 by 2022 = 100,000 New Alameda County residential units online in 2022 = 50,000

"The skyline's going to be totally reimagined, The perception of Oakland has changed."

-The San Francisco Chronicle





TRI-VALLEY IS RISING

200 new companies have moved into the Tri Valley since the pandemic began



the Tri-Valley's gross domestic product, making its economy larger than that of Wyoming and Vermont.





BISHOP RANCH

• OAK is the closest and preferred **airport** to Bishop Ranch

Bishop Ranch is home to over **550 companies** and 30K employees work there.

California's largest corporation,



Sebastopol Emeryville Tracy San Pablo San Anselmo Livermore Lafayette Cloverdale Benecia Napa Martinez Moraga Petaluma Vacaville El Cerrito San Lorenzo Pittsburg Piedmont Concord Pinole Hayward Pleasanton Alameda Berkeley Vallejo Albany Larkspur Fremont Manteca Antioch Fairfield San Francisco Orinda Dublin Brentwood Lathrop Richmond San Rafael San Leandro Novato Walnut Creek Healdsburg Castro Valley Danville Visitors learn quickly what those living here know: OAK is the, "home airport" and, under comparable circumstances, will always choose to fly OAK first



Fly the East Bay Way