ACRONYMS

ACDBE Airport Concession Disadvantaged Business Enterprise

ADA Americans with Disabilities Act
AIP Airport Improvement Program

AP Administrative Policy

APDA Alternative Project Delivery Approach
APDD Aviation Project Design & Delivery

APL American President Lines

APU Auxiliary Power Unit

ARMOA Amended and Restated Memorandum of Agreement

ATCT Air Traffic Control Tower

AVI Automated Vehicle Identification

BART Bay Area Rapid Transit

BCDC San Francisco Bay Conservation and Development Commission

BNSF Burlington Northern-Santa Fe
BRAC Base Realignment and Closure

CAFR Comprehensive Annual Financial Report

CalPERS California Public Employees Retirement System

CARB California Air Resources Board
CAS Corporate Administrative Services

CBP U.S. Customs and Border Protection

CEC California Energy Commission

CEQA California Environmental Quality Act

CFC Customer Facility Charge
CNA Capital Needs Assessment

CP Commercial Paper

CRE Commercial Real Estate

CTMP Comprehensive Truck Management Program

CY Calendar Year

DBE Disadvantaged Business Enterprise

DBW Department of Boating and Waterways

DHS Department of Homeland Security

DOE Department of Energy

DSCR Debt Service Coverage Ratio
EBRPD East Bay Regional Park District

EII Energy Innovation Initiative

EMS/APL Eagle Marine Services/American President Lines

EPA Environmental Protection Agency

EP&P Environmental Programs and Planning Division

ERP Enterprise Resource Planning

EV Electric Vehicle

FAA Federal Aviation Administration

FBO Fixed-Base Operator
FTE Full-Time Equivalent

FY Fiscal Year

FBO Fixed Base Operator

GASB Governmental Accounting Standards Board

IBEW International Brotherhood of Electrical Workers

IFPTE International Federation of Professional and Technical Engineers

IPI Interior Point Intermodal
IT Information Technology
JLS Jack London Square

LAX Los Angeles International Airport

LBA Local Business Area

LEED Leadership in Energy and Environmental Design

LIA Local Impact Area

LLAP State Local Levee Assistance Program

LOC Letter of Credit

MAG Minimum Annual Guarantee

MAPLA Maritime and Aviation Project Labor Agreement

MAQIP Maritime Air Quality Improvement Plan
MHEA Middle Harbor Enhancement Area

MHSP Middle Harbor Shoreline Park
MOU Memoranda of Understanding

MPDD Maritime Project Design & Delivery

NDSLBUP Non-Discrimination and Small Local Business Utilization Policy

NEPA National Environmental Policy Act

OAB Oakland Army Base

OAK Oakland International Airport

OCIP Owner-Controlled Insurance Program

OIG Oakland International Gateway (formerly known as Joint Intermodal Terminal - "JIT")

OPEB Other Post Employment Benefits

PCA Pre-Conditioned Air

PFC Passenger Facility Charge

PFSO Port Facilities Security Officer

RAC Rental Car Consortium

RFID Radio Frequency Identification

RFP Request for Proposals

RPS Renewable Portfolio Standard

RSA Runway Safety Area

SBE Small Business Enterprise

SEIU Service Employees International Union SFO San Francisco International Airport

SRD Social Responsibility Division

T1 Terminal 1

T1MB Terminal 1 Mechanical Building

T2 Terminal 2

TCIF Trade Corridor Improvement Fund

TEU Twenty-Foot Equivalent Unit

TSA Transportation Security Administration

TWG Truckers Working Group
UPS United Parcel Service, Inc.

VSBE Very Small Business Enterprise

WAPA Western Area Power Administration

WCE Western Council of Engineers

DEFINITIONS

- Aircraft operation Refers to landing and subsequent takeoff (also known as a "turn").
- **Airport Business Park -** Business park near Oakland Airport and Oakland-Alameda County Coliseum Complex. The park consists of 340 acres, of which 280 acres are privately owned.
- **Airport Improvement Program (AIP) -** Federal program that provides funding from the Airport and Airway Trust Fund for airport development, airport planning, noise compatibility planning, and to carry out noise compatibility programs.
- **Americans with Disabilities Act (ADA) -** Federal legislation that prohibits discrimination against all individuals with mental or physical disabilities.
- **Amortization See Depreciation and Amortization**
- **Business Revenue -** As referenced in the table on page 34, revenue generated by businesses due to Port activity. Source: 2011. Martin Associates. The Economic Impact of the Port of Oakland 2010.
- Calendar Year (CY) A twelve-month period starting with January 1 and ending with December 31, and which has 365 days in a non-leap year and 366 days in a leap year.
- **ChargePoint America Program -** ChargePoint America is a program sponsored by Coulomb Technologies to provide electric vehicle charging infrastructure to nine selected regions in the United States. This program is made possible by the American Recovery and Reinvestment Act through the Transportation Electrification Initiative administered by the Department of Energy. The objective of the program is to accelerate the development and production of electric vehicles to substantially reduce petroleum consumption, reduce greenhouse gas production, and create jobs.
- Component Unit in the City of Oakland Basic Financial Statement The account the City uses to record the financial activities of the Port due to the enterprise nature of the Port's operations. The Port is a department of the City.
- Comprehensive Annual Financial Report of the City of Oakland (CAFR) Document published annually by City of Oakland detailing financial, statistical, budgetary and demographic data to be distributed to the public. It includes the Port's financial information.
- Comprehensive Truck Management Program (CTMP) The CTMP is the Port's Comprehensive Truck Management Program, a plan to address air quality, safety and security, community impacts, and business operation issues related to trucks serving the Port's maritime facilities. The CTMP seeks to balance the needs of its customers with those of its neighboring community in an effort to improve commerce and quality of life for those living and working in and around the seaport.
- **Consumer Price Index (CPI) -** An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation.
- **Contractual services -** Professional and support personnel services used by the Port other than employees or temporary agencies.
- **Cranes, post-panamax -** Container cranes designed to handle cargo vessels that are too large to fit through the Panama Canal. See *Post-panamax vessels*

- **Cranes, super post-panamax -** Container cranes designed to handle cargo vessels that are too large to fit through the Panama Canal. See *Super post-panamax vessels*
- **Department -** An organizational unit within the Port which is part of a division.
- **Departmental credits -** The application of direct labor and overhead to capital projects or the transfer of expenses from one unit, department or division to another.
- **Depreciation and Amortization -** The value of an asset is reduced through use, deterioration or obsolescence. Depreciation describes the decrease in the value of the asset over its estimated useful life. Tangible assets, such as buildings and equipment are depreciated. Amortization refers to intangible assets such as computer software and noise easements. Intangible assets are amortized over the estimated service capacity of the asset.
- **Direct Jobs -** As referenced in the table on page 34, Bay Area jobs wholly-dependent upon the Port's existence. Source: 2011. Martin Associates. The Economic Impact of the Port of Oakland 2010.
- **Division -** A major administrative segment of the Port which indicates overall management responsibility for an operation or a group of related operations within a functional area.
- **Dockage -** The charge levied against a vessel for berthing space.
- **Dredging -** Removal of sediments on the bottom of a waterway for the safe passage of vessels.
- **Embarcadero Cove -** Recreational marina area on the waterfront south of Lake Merritt Channel which includes marinas, a public fishing pier, shops, offices, hotels and restaurants.
- **Enterprise Fund -** A fund established to account for government operations financed and operated in a manner similar to private business enterprises.
- **Federal Aviation Administration (FAA) -** The federal agency responsible for regulating and funding U.S. airports.
- **Fiscal year (FY) -** A twelve-month time period signifying the beginning and ending period for recording financial transactions. The Port has specified July 1 through June 30 as its fiscal year.
- **Fueling revenue -** Port revenue for providing facilities for fuel storage (tank farm) and delivery (fuel hydrant system) for aircraft and ground vehicles. A fuel consortium of passenger and cargo airlines operating at OAK, under lease, reimburses the Port for all costs associated with its use of the fueling infrastructure. The consortium contracts with a third-party operator to provide fueling services.
- **Full-Time Equivalent (FTE) -** A measure of employment used when the work force includes full-time employees.
- **General aviation -** Aviation activity not air carrier related, such as private aircraft, business aircraft, and corporate aviation activities. OAK's North Field is considered a general aviation airport, although some air carrier activity takes place there.
- General Services See Payments to the City, General Services
- **Generally Accepted Accounting Principles (GAAP) -** A widely accepted set of rules, conventions, standards, and procedures for reporting financial information, as established by the Financial Accounting Standards Board.

- **Governmental Accounting Standards Board (GASB) -** The independent private-sector organization, formed in 1984 that establishes and improves financial accounting and reporting standards for state and local governments.
- Indirect Jobs As referenced in the table on page 34, similar to induced jobs, but generated by businesses re-spending their income on local goods and services. Source: 2011. Martin Associates. The Economic Impact of the Port of Oakland – 2010.
- **Induced Jobs -** As referenced in the table on page 34, jobs, generally but not necessarily in the Bay Area, which are generated by direct job holders spending their salaries on goods and services. Source: 2011. Martin Associates. The Economic Impact of the Port of Oakland 2010.
- **Inland Point Intermodal (IPI) -** Refers to inland points (non-ports) that can be served by carriers (shipping lines) on a through bill of lading.
- Jack London Square (JLS) A 25-acre mixed-use development area at the foot of Broadway.
- Lake Merritt payments See Payments to the City, Lake Merritt
- **Leadership in Energy and Environmental Design (LEED) -** A nationally recognized green building rating system established by the U.S. Green Building Council.
- **Local Purchases -** As referenced in the table on page 34, purchases of goods and services by firms dependent upon the Port. These support local, indirect jobs. Source: 2011. Martin Associates. The Economic Impact of the Port of Oakland 2010.
- Loss on abandoned and demolished assets Abandonment losses result on projects written off because it is not feasible to complete the project or the project does not result in an asset. Losses on demolished assets result when a depreciable asset is destroyed, usually to make way for another project.
- **MegaRegion -** The Northern California MegaRegion combines the primary urban areas around San Francisco Bay with the greater Sacramento region. It includes the nearby commuting counties in the Central Valley, foothills and central coast. The sphere of influence extends south to the Fresno area, east into the undeveloped Sierra counties and Reno and north beyond Santa Rosa past Ukiah.
- Net assets The amount by which the value of a company's assets exceeds its liabilities.
- **Non-operating items -** Income or expenses that are not associated with operations. In the Port's financial reporting, these include interest income, interest expense, and other income and expenses that are either nonrecurring in nature or do not result from its ordinary operations.
- **Northern California -** The northern portion of the U.S. State of California, defined generally as those areas including and north of the Monterey, Kings, Tulare, and Inyo counties.
- **Oakland International Gateway (OIG) -** Facility that provides ocean carriers with a near-dock intermodal facility. OIG became operational in March 2002 and is operated by Burlington Northern-Santa Fe Railroad under a ten-year lease agreement. Union Pacific Railroad is allowed access and usage. Formerly known as the Joint Intermodal Terminal (JIT).
- **Owner-Controlled Insurance Program (OCIP) -** Port-managed program for consolidated purchase of insurance to assist small and local businesses to participate in Port capital projects.

- **Panamax vessels -** Those vessels that fit through the Panama Canal and are no more than 13 containers wide. See *Post-panamax and Super post-panamax vessels*
- **Passenger traffic -** Enplanements, deplanements and connecting passenger activity. Enplanement is an originating passenger who boards a flight; deplanement is a passenger whose final destination is OAK; and connecting passenger is a passenger who uses OAK to connect between flights. Connecting passengers are considered enplanements for the purpose of collecting PFCs.
- Payments to the City, General Services General Services include police and fire services.
- **Payments to the City, Lake Merritt -** Reimbursement to the City for expenditures of local funds for Lake Merritt tideland trust purposes.
- **Payments to the City, Special Services -** Reimbursement to the City for services, such as City Clerk personnel, City Treasury, and special police services.
- **Personal Income -** As referenced in the table on page 34, wages and salaries of direct job holders plus wages and salaries of indirect job holders plus re-spending and consumption. Source: 2011. Martin Associates. The Economic Impact of the Port of Oakland 2010.
- **Personnel services -** Expenditures related to employee compensation including wages and fringe benefits such as medical, dental and retirement.
- **Post-panamax vessels -** Those vessels that are more than 13 containers but less than 18 containers wide. See *Panamax and Super post-panamax vessels*
- Radio Frequency Identification (RFID) Method used to track trucks, cargo, containers and goods.
- **Related Jobs -** As referenced in the table on page 34, jobs with companies that ship or receive goods through the seaport or airport to the extent such jobs are directly connected to the companies' activities at the Port. Source: 2011. Martin Associates. The Economic Impact of the Port of Oakland 2010.
- **State/Local Taxes -** As referenced in the table on page 34, includes state and local income tax, sales tax, motor vehicle registration and licensing tax, state motor fuel tax, county property tax and local city tax. This includes direct, induced/local consumption, and indirect taxes. Source: 2011. Martin Associates. The Economic Impact of the Port of Oakland 2010.
- **Super post-panamax vessels -** Vessels that are at least 18 containers wide. See *Panamax and Post-panamax vessels*
- **Tidelands Trust -** All Port of Oakland lands and assets are held in trust for the people of the State of California, subject to a public trust, commonly known as the Tidelands Trust. The State Lands Commission has jurisdiction over these lands. Permitted uses under the Tidelands Trust generally include maritime commerce, harbors and aviation, as well as uses of statewide interest, such as fishing, public recreation, and enjoyment of the waterfront.
- **Twenty-foot equivalent unit (TEU) -** A TEU or Twenty-foot Equivalent Unit is an international standard of measurement for the volume of business that moves through a container port. Containers vary in length, from 20 feet to 53 feet with the majority of the containers being 40 feet. One forty-foot container is equal to two TEUs.

Visiting Industry Jobs - As referenced in the table on page 34, direct, induced, and indirect jobs supported in the Bay Area visitor industry as a result of out-of-town passengers using the OAK. Source: 2011. Martin Associates. The Economic Impact of the Port of Oakland – 2010.